



# Innovative ICT Tools & Methods for Mass Customization of Vehicles

## CATER – Online Automotive Mass Customization

Dr. Manfred Dangelmaier  
Fraunhofer IAO

Supported by  
the European Commission



[info@cater-ist.org](mailto:info@cater-ist.org) | [www.cater-ist.org](http://www.cater-ist.org)

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## Overview

- **Introducing CATER**
- **A framework for Mass Customization**
- **Affective Design and Citarasa Engineering**
- **Innovations in Vehicle Configuration**
- **Find Information and Get Connected**

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## CATER Data Sheet

- **Full Name**
  - Computerized Automotive Technology Reconfiguration System for Mass Customization
- **Contract n°**
  - IST-5-035030
- **Instrument**
  - STREP (Specific Targeted Research Project)
- **Programme**
  - FP6-2005-IST-5
- **Strategic Objective**
  - 2.5.8 (ICT for Networked Businesses objective of the IST priority)
- **Start date & duration**
  - 01/09/2006 - 36 months
- **Consortium**
  - Coordinated by Fraunhofer IAO
  - 14 European / Asian key players from the whole automotive field

## CATER Consortium

- Consortium
  - 14 European and Asian partners
  - Coordinated by Fraunhofer IAO



## CATER Consortium



The CATER Consortium consists of the following member organizations:

- CENTRO RICERCA FIAT**
- VOLVO**
- IC:IDO**
- DAMAI SCIENCES**
- imARTis**
- SIGMA consultants**
- Centre for Research and Technology - Hellas Informatics & Telematics Institute**
- Fraunhofer IAO Institut Arbeitswirtschaft und Organisation**
- COAT-Basel Center of Applied Technologies in Neuroscience**
- UNIVERSITI MALAYSIA SARAWAK (UNIMAS)**
- NANYANG TECHNOLOGICAL UNIVERSITY**
- The University of Nottingham**
- Universität Stuttgart Germany**
- UNIVERSITY of VAASA**

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## The Situation in Automotive Industry

- Dynamic changes of markets, knowledge, organisation, processes, locations / work forces, technology, regulations
- Pressure on time-to-market
- Pressure on delivery times and stock size
- Need of increasing numbers of partners to communicate and collaborate (versus non-disclosure policies)
  - Deficient ICT infrastructure
- Lack of feedback of user / customer requirements into design processes
  - Optimisation potential in user-centred design

## Mass Customization

- Mass Customization =  
Mass Production + Individual Customization
  - Advantages of mass production  
(scaling effects, automation, high efficiency...)
  - Fulfill individual needs
- Competing objectives
  - Inexpensive production requires less variants
  - Divergent user needs require more variants
- CATER helps to solve the optimization problem
  - Avoid unwanted variants
  - Find the real user needs



## CATER Objectives

- Facilitate **N-business** in the vehicle industry
- Facilitate **mass customization** in vehicle industry
- Develop **citarasa** (affective design ) methodology and database
- **DIYD** database structure and functionality
- **Web interface** for vehicle configuration based on **citarasa** technology
- **VR interfaces** for vehicle planners (reconfiguration) and customers (configuration, DIYD)
- **Middleware** for Aggregated Knowledge (**MArK**) Representation, Access and Retrieval
- Inter-linked **database structure and software architecture** for **N-business**

## CATER Benefits

- N-business model for global supply chain
- Semantic notation system
- A Citarasa engineering methodology
- 3D do-it-yourself design with VR

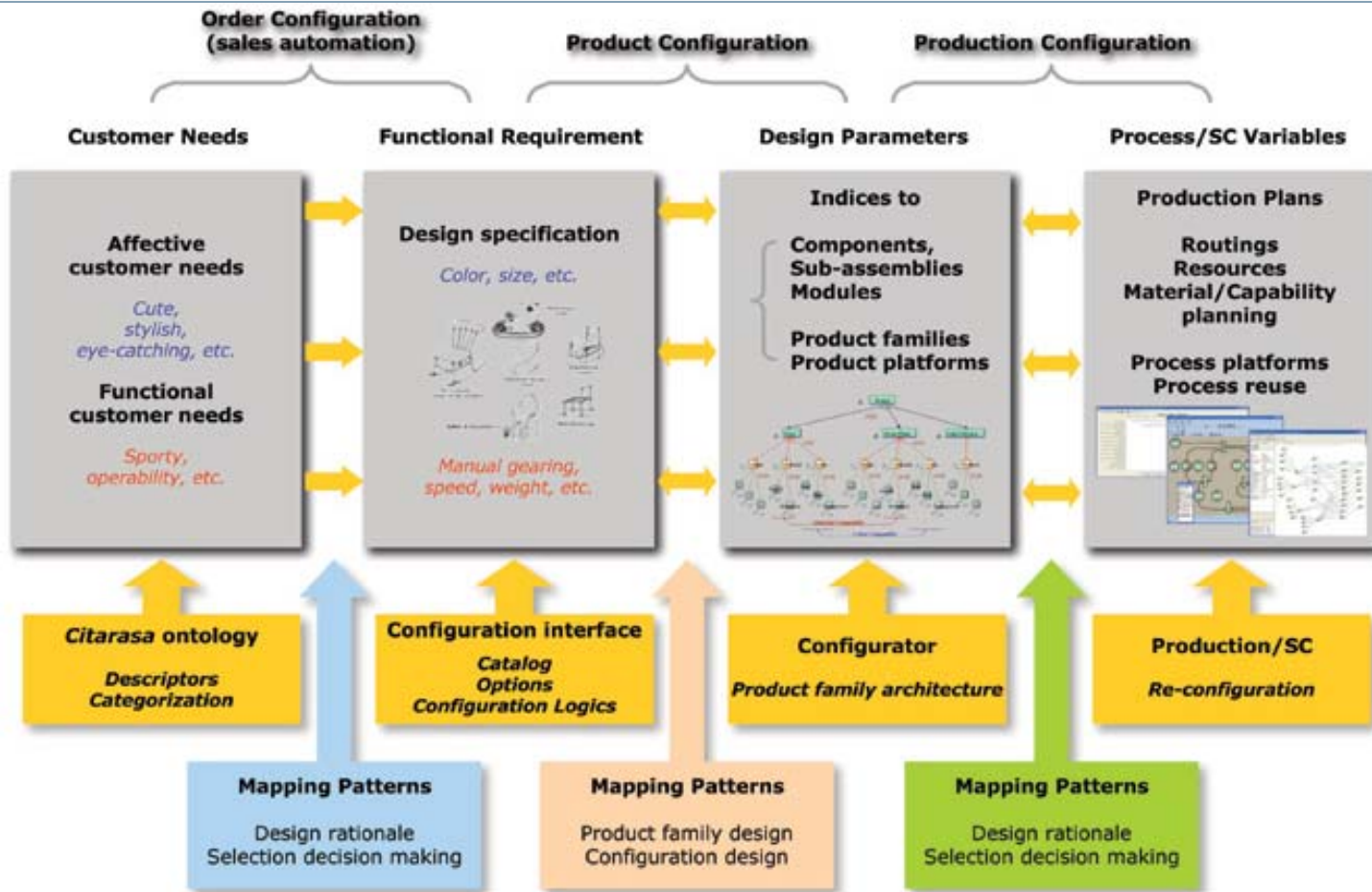


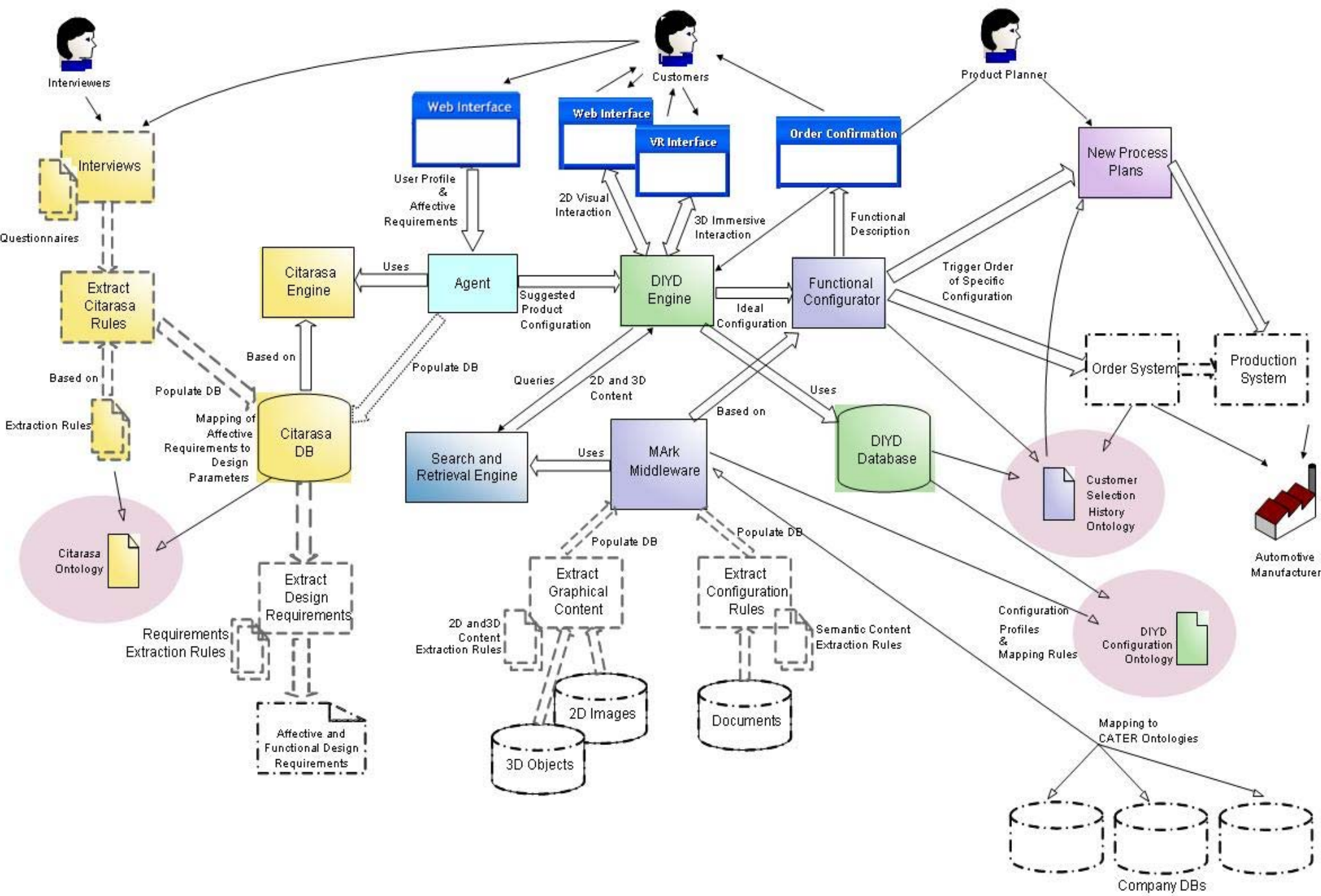
- Easy and efficient configuration of vehicles through VR interface
- Vehicles personalised to customers citarasa need
- Better designed vehicles
- Early involvement by n-business
- A unified semantic e-database
- A retrieval module (MARK) for automotive databases and benchmark

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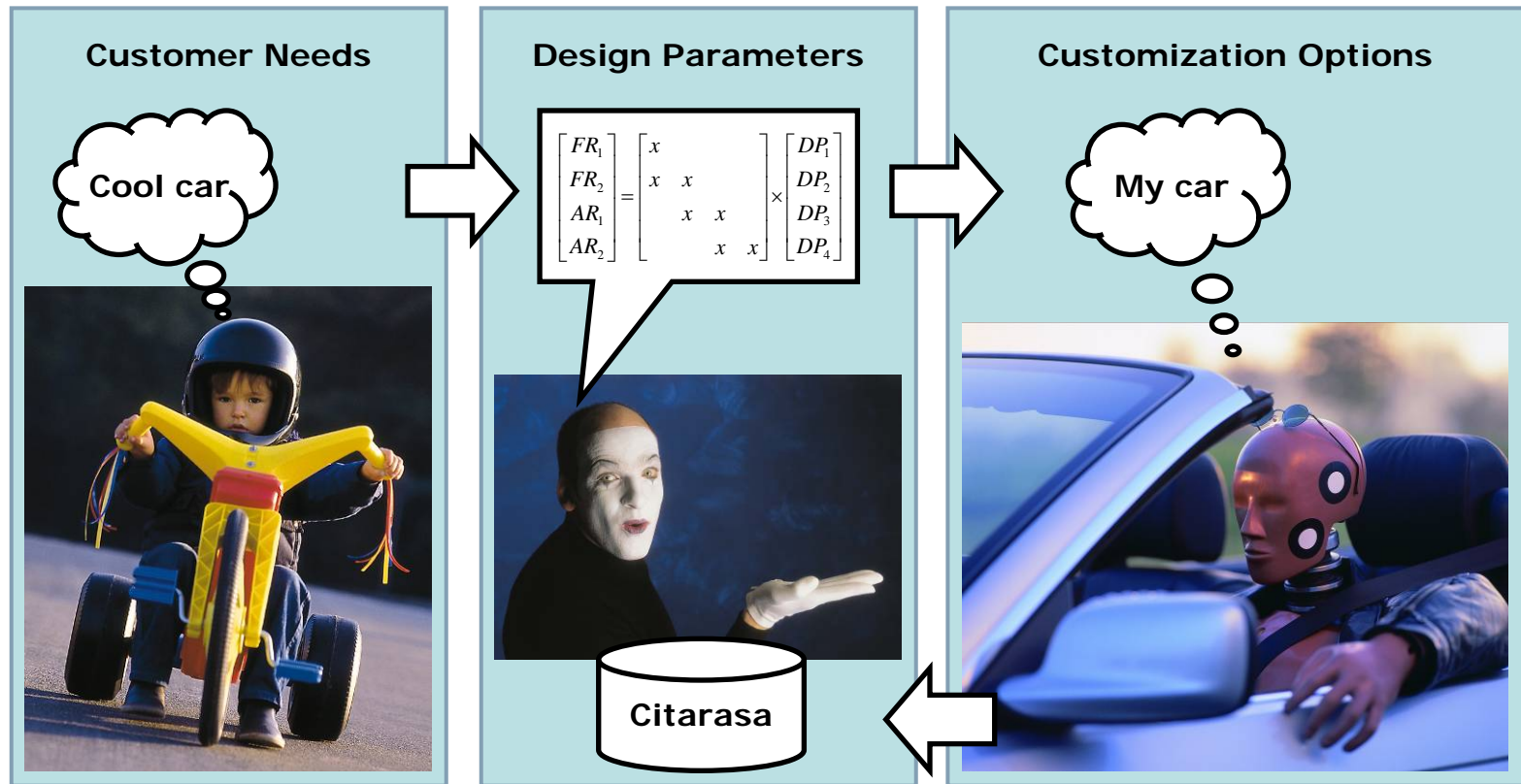


## Citarasa Engineering

- Citarasa [Malay]
  - Cita denotes intent, hope, aspiration and expectation
  - Rasa indicates taste and feel
  - Citarasa = strong intent
- Questions
  - How to measure and analyze human reactions to affective and pleasurable design of vehicles?
  - How to assess the corresponding affective design features of products?
- Citarasa methodology
  - integrates cognition/thinking and emotion/affect in uncovering customer needs
  - supposed to be more efficient than Kansei engineering

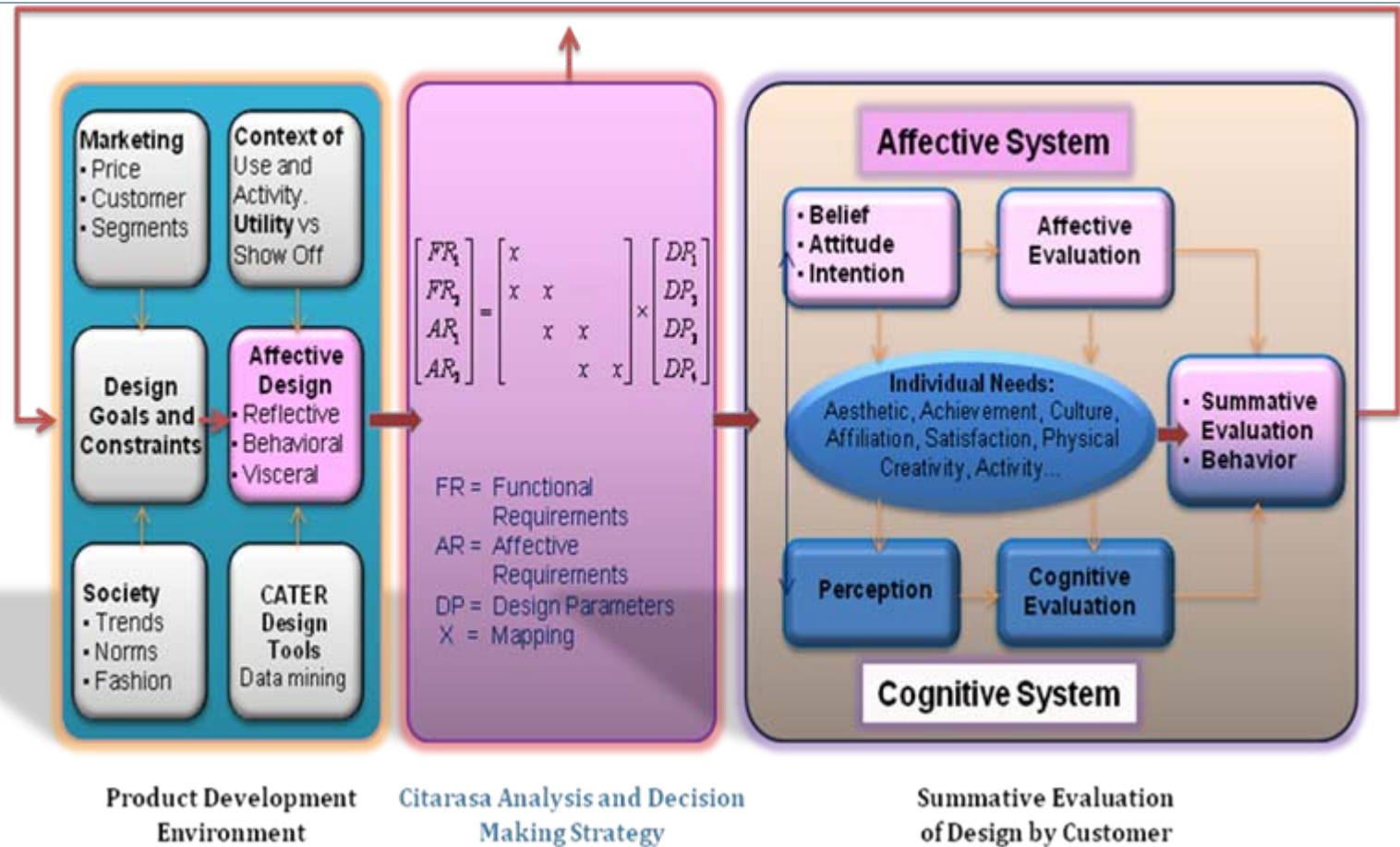


## Citarasa Concept

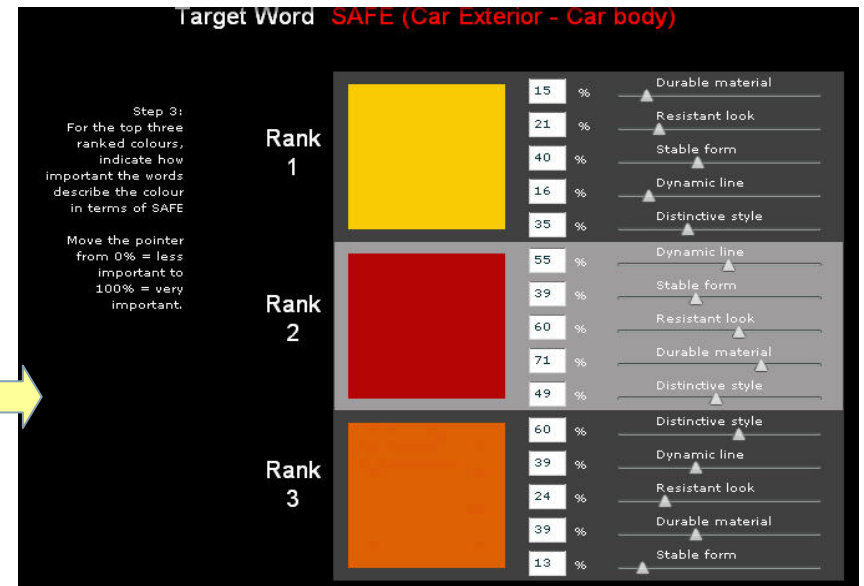
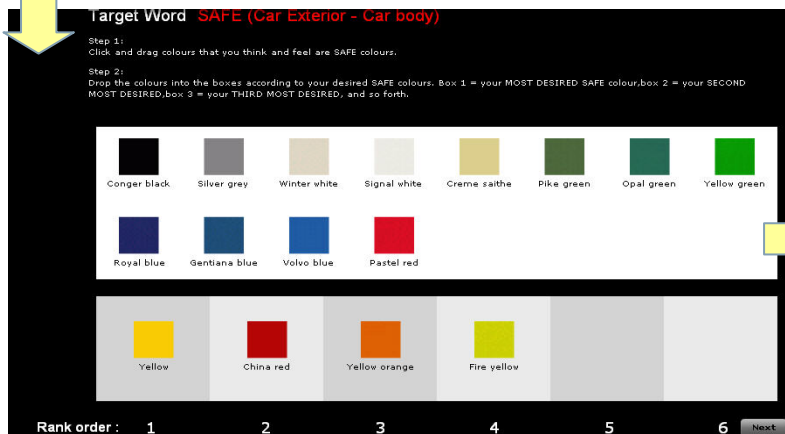
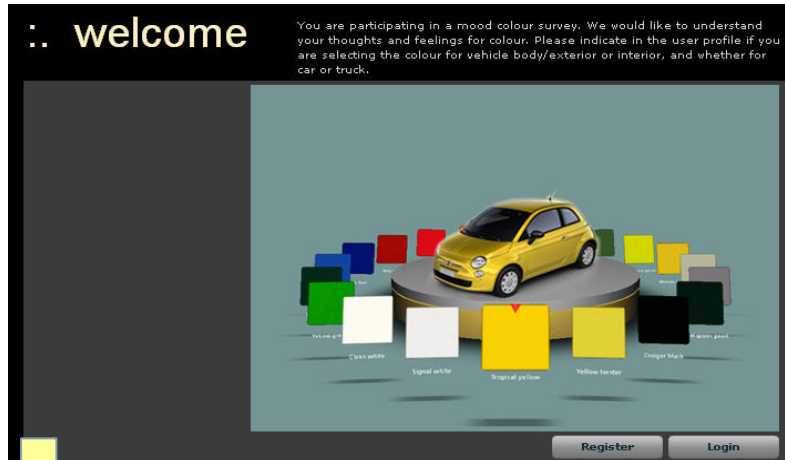




# Citarasa Engineering Model



## Collecting Citarasa Data



## Mining for Rules (WEKA)

- Rules for Trucks** (Example for seat)

Conf.	Support	Rule
0,450341	0,302041	Region = Asia and Occupation = Truck driver and Descriptor = Comfortable ==> Attribute = Leather

**Region** (Callout bubble pointing to 'Region' in the rule)

**Occupation** (Callout bubble pointing to 'Occupation' in the rule)

**Citarasa Descriptor** (Callout bubble pointing to 'Descriptor' in the rule)

**Design Parameter** (Callout bubble pointing to 'Attribute' in the rule)

- Rules for Cars** (Example for wheel rim)

Conf.	Support	Rule
0.417697	0.301761	Gender = Male and Descriptor = Classic ==> Attribute = No spokes

**Gender** (Callout bubble pointing to 'Gender' in the rule)

**Citarasa Descriptor** (Callout bubble pointing to 'Descriptor' in the rule)

**Design Parameter** (Callout bubble pointing to 'Attribute' in the rule)

## Citarasa Module

- ***Citarasa Elicitation*** to support customer understanding of their own citarasa, and to refine them;
- ***Citarasa Analysis*** to support market analysis by automotive end users, and customers.

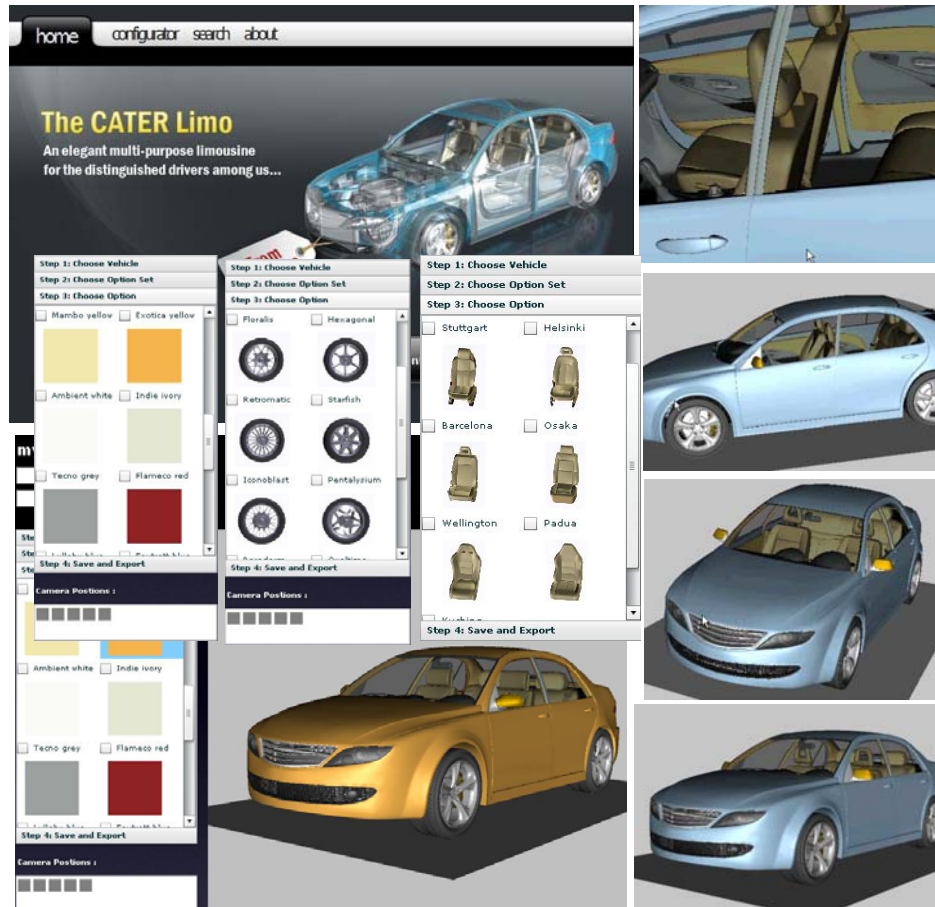


The screenshot displays the Citarasa System web interface. At the top, a navigation menu includes 'Home', 'Citarasa Analysis', 'Citarasa Elicitation', 'Contact', and 'CATER System'. A red car is shown in a 3D model on the right. Below the navigation, a central text block explains the system's purpose: 'The Citarasa System is a technology that supports analysis and understanding of customer citarasa for vehicle components. It is driven by the concept of citarasa engineering, which captures the emotional intent of customers through mood boards and vehicle catalogues, and suggests an fitting model to the customer in the do-it-yourself system.' Below this text is a process flow diagram with three stages: 'Potential Customer' (with a thought bubble 'Cool car?' and an image of a child on a motorcycle), 'Configurator' (with a car image and a 'Citarasa' label), and 'My Customer' (with a thought bubble 'My car' and an image of a person in a car). To the right of the diagram is a user registration and login form with fields for 'Username', 'Password', and 'Module', and buttons for 'REGISTER' and 'LOGIN'. Below the form, a search result snippet is visible: 'Subject: Search CVer! Siti says: I love myCar- it is sporty and timeless'.

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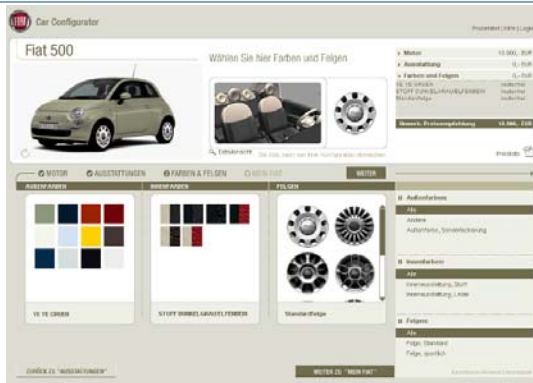
## CATER Web Configurator



- Reduced product models from PDM system
- CATER architecture integration (online ordering, CATER selling process, Citarasa recording)
- Application runs locally (client-side solution)
- Simplified interface
- Configurable 3D cars instead of 2D images
- Free choice of view
- Portable configurations for VR



## Do-it-Yourself Design Today



### Internet Car Configurator:

- All options visible
- Visualization of personal choice
- Reduced visualization quality
- Poor product experience



### Dealer's Showroom:

- Few options visible
- Best-selling configurations visible
- High "visualization" fidelity
- Real-life product experience

How to combine the the best of both worlds?

## Do-it-Yourself Design in VR



### Virtual Reality Car Configurator:

- All options visible
- Visualization of personal choice
- High visualization fidelity
- Compelling product experience



### Features:

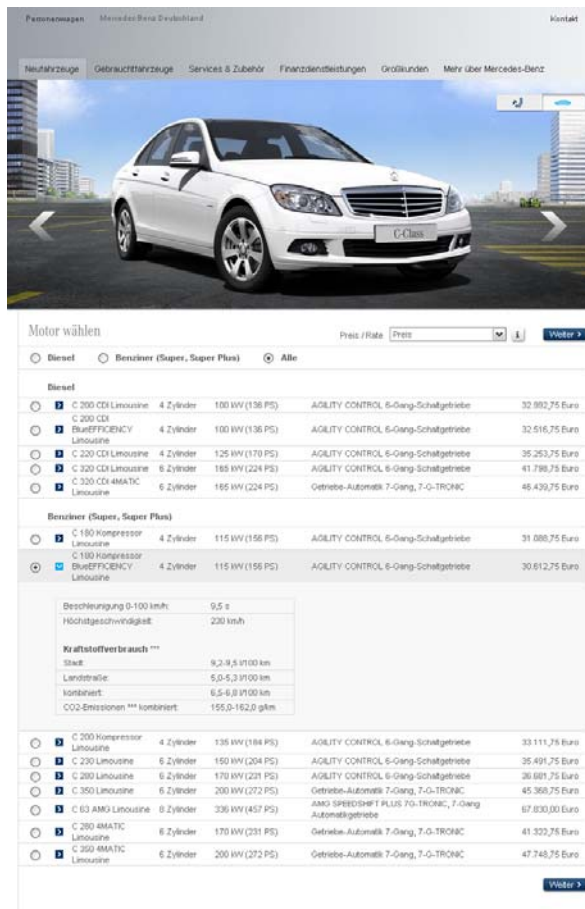
- Easy and fun to use
- Photo-realistic visualization
- 1:1 Product experience
- Virtual interactive try-out



VR Systems  
from low-cost  
to high-end  
depending on  
environment



## Capturing the Customer Needs



Personenwagen Mercedes-Benz Deutschland Kontakt

Neufahrzeuge Gebrauchtfahrzeuge Services & Zubehör Finanzdienstleistungen Großkunden Mehr über Mercedes-Benz

Motor wählen Preis / Rate Preis

Diesel  Benzinler (Super, Super Plus)  Alle

**Diesel**

<input type="radio"/> C 200 CDI Linousine	4 Zylinder	100 kW (136 PS)	AGILITY CONTROL 6-Gang-Schaltgetriebe	32.802,75 Euro
<input type="radio"/> C 200 CDI BlueEFFICIENCY Linousine	4 Zylinder	100 kW (136 PS)	AGILITY CONTROL 6-Gang-Schaltgetriebe	32.516,75 Euro
<input type="radio"/> C 220 CDI Linousine	4 Zylinder	125 kW (170 PS)	AGILITY CONTROL 6-Gang-Schaltgetriebe	35.253,75 Euro
<input type="radio"/> C 220 CDI Linousine	6 Zylinder	185 kW (254 PS)	AGILITY CONTROL 6-Gang-Schaltgetriebe	41.788,75 Euro
<input type="radio"/> C 320 CDI 4MATIC Linousine	6 Zylinder	165 kW (224 PS)	Getriebe-Automatik 7-Gang, 7-G-TRONIC	46.439,75 Euro

**Benzinler (Super, Super Plus)**

<input type="radio"/> C 180 Kompressor Linousine	4 Zylinder	115 kW (156 PS)	AGILITY CONTROL 6-Gang-Schaltgetriebe	31.080,75 Euro
<input checked="" type="radio"/> C 180 Kompressor BlueEFFICIENCY Linousine	4 Zylinder	115 kW (156 PS)	AGILITY CONTROL 6-Gang-Schaltgetriebe	30.612,75 Euro

Beschleunigung 0-100 km/h: 9,5 s  
Höchstgeschwindigkeit: 220 km/h

**Kraftstoffverbrauch \*\*\***

Stadt	9,2-9,5 l/100 km
Landstraße	5,0-5,3 l/100 km
kombiniert	6,5-6,8 l/100 km
CO <sub>2</sub> -Emissionen *** kombiniert	155,0-162,0 g/km

C 200 Kompressor Linousine
 4 Zylinder | 135 kW (184 PS) | AGILITY CONTROL 6-Gang-Schaltgetriebe | 33.111,75 Euro || C 220 Linousine | 6 Zylinder | 150 kW (204 PS) | AGILITY CONTROL 6-Gang-Schaltgetriebe | 35.491,75 Euro |
C 280 Linousine	6 Zylinder	170 kW (231 PS)	AGILITY CONTROL 6-Gang-Schaltgetriebe	38.687,75 Euro
C 350 Linousine	6 Zylinder	200 kW (272 PS)	Getriebe-Automatik 7-Gang, 7-G-TRONIC	45.368,75 Euro
C 63 AMG Linousine	8 Zylinder	336 kW (457 PS)	AMG SPEEDSHIFT PLUS 7-G-TRONIC, 7-Gang Automatikgetriebe	67.830,00 Euro
C 250 4MATIC Linousine	6 Zylinder	170 kW (231 PS)	Getriebe-Automatik 7-Gang, 7-G-TRONIC	41.303,75 Euro
C 350 4MATIC Linousine	6 Zylinder	200 kW (272 PS)	Getriebe-Automatik 7-Gang, 7-G-TRONIC	47.748,75 Euro

### Customer stereotypes:

- Automobilista
- Family guy
- Ecologist
- ...

### Know the customer:

- What does he need?
- What does he want?
- What to offer to make her happy?
- How to keep making money in the light of that?



Not all customers love to dive into catalogues

## Moodboard Configuration in VR



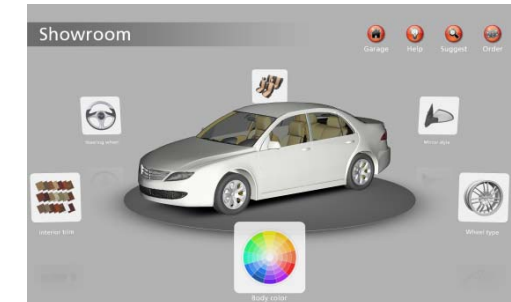
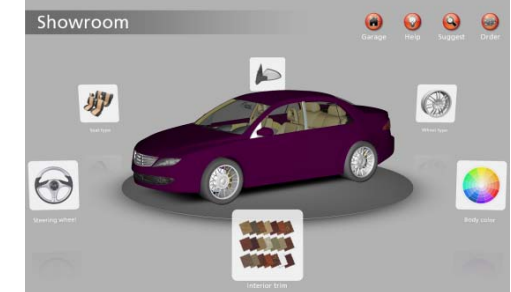
### Moodboards:

- Collage of snippets
- Provides a visual impressions
- Easy to create and understand
- Established designers' tool

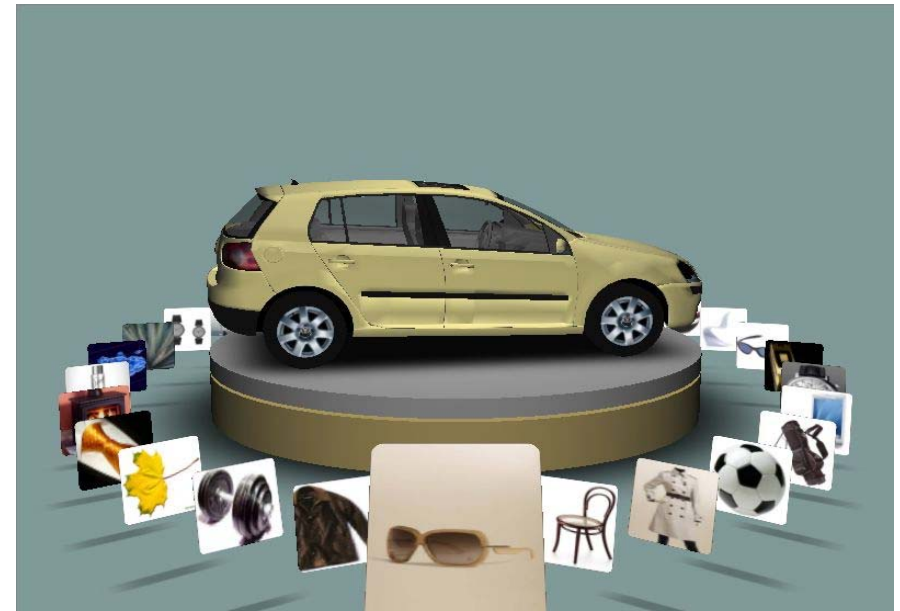


### Moodboard configuration:

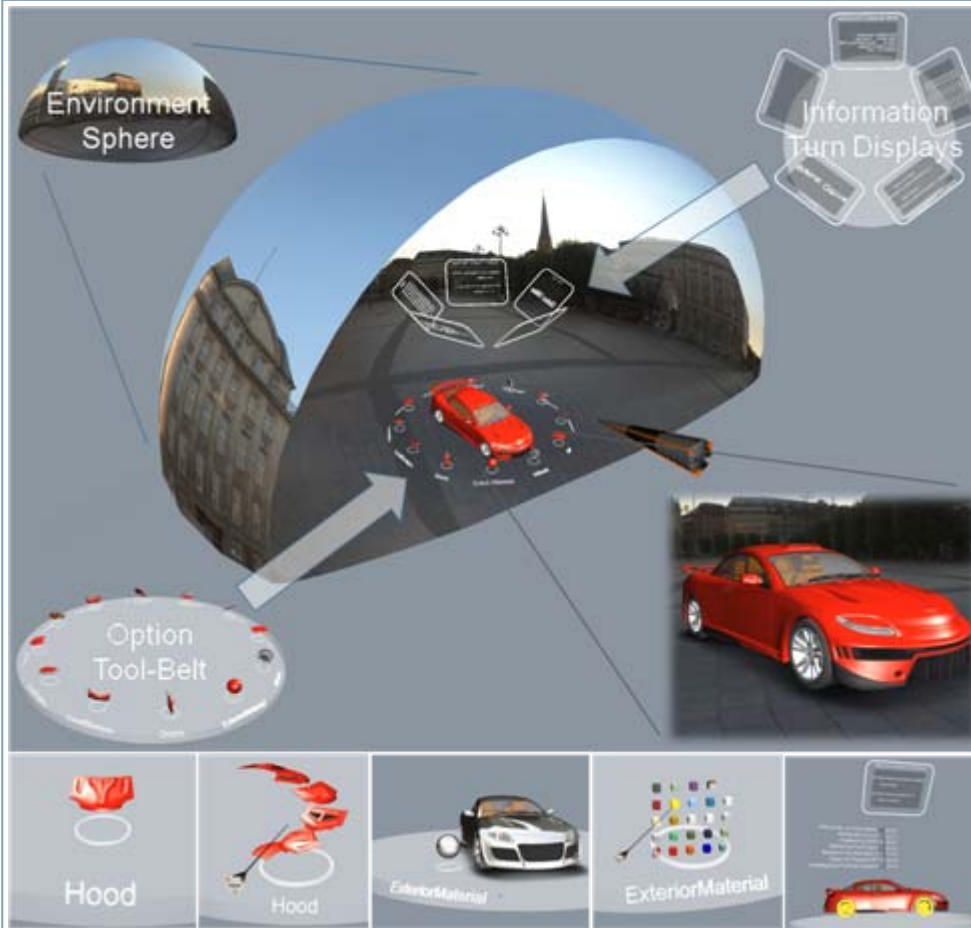
- Selection of stylistic images
- Customers choose favorites
- Mapping of customer style to product configuration
- Customers refine suggestion



## Demo and User Testing at IAA Frankfurt 2007



## Vehicle Planner Interface



### Users and purpose:

- Vehicle Planners
- Information combiner
- Reconfiguration of vehicles

### Features:

- Metadata concept (turning 3D display)
- Environment sphere
- Tool belt metaphor for options
- 3D preview menus
- Integrated 2D/3D similarity search

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## CATER Access

- CATER Website
- CATER RSS Newsfeed
- CATER eNewsletter
- CATER Dissemination Workshop
  - March 25-28, 2009 – KLCC, Kuala Lumpur, Malaysia



[www.cater-ist.org](http://www.cater-ist.org)

[manfred.dangelmaier@iao.fraunhofer.de](mailto:manfred.dangelmaier@iao.fraunhofer.de)